



7TH ISSUE
31ST JULY, FRIDAY

INSIDE THIS ISSUE	
In Memoriam – Mr. Fouad Nasri Bawarshi	2
Message from HCL	3
HCL New Member — TEU SHIPPING AND FORWARDING GROUP	4 - 5
Business Update — HCL, Brussels	6 - 7
Business Update — Jan Direct Ltd	8
Business Update — Windlog	9 - 10
Business Update — Codognotto, Portugal	11
An exclusive interview with Erica Da Silva, Chief Operating Officer, Atrax Logistics, South Africa	12 - 14
ARCS Hyperion Netting Process Walkthrough	15 - 16
Holiday List	17
Our Members	18 - 21

In Memoriam – Mr. Fouad Nasri Bawarshi

In loving memory of



Mr. Fouad Nasri Bawarshi

The Board of Directors, management, and employees of Gezairi Holding deeply mourn the passing of Mr. Fouad Nasri Bawarshi, Chairman, on 4 July 2026.

Mr. Bawarshi was a respected leader whose integrity, professionalism, attention to detail, and unwavering dedication left a lasting impact on our company and the logistics industry.

Remembered for his humility, kindness, and unwavering support for others, he will be greatly missed by all who had the privilege of knowing and working with him.

May his memory be a blessing, and may he rest in eternal peace

Message from HCL

Dear Members,

Season's Greetings!

Is West Asia witnessing a cold war, or has peace finally prevailed?

Frankly speaking, the world seems confused. It appears that conflict is simply not ready to bid us goodbye. Crude oil prices continue to fluctuate between USD 80 and USD 120 per barrel, while gold continues to hover around USD 4,000 – 4,200 per ounce. Silver, too, has been following a similarly uncertain trajectory.

The logistics industry is equally perplexed. Shipping lines have turned blank sailings into an art form to keep freight rates firm, while cargo movements through West Asia continue to face heightened operational risks and uncertainty. Supply chains remain resilient, yet they are constantly being tested by geopolitical tensions and market volatility.

Amidst these turbulent global developments, the 2026 FIFA World Cup concluded successfully in the United States without any major disruptions, although not without its share of controversies. In the end, Spain—the most impressive team of the tournament—deservedly lifted the coveted trophy.

Despite these challenging times, your HCL Logistics Network has continued its growth journey. It gives me immense pleasure to welcome the Ariva Group as our newest member, representing Mauritius, Réunion, and Seychelles.

With this addition, our network now comprises 133 members across 104 countries, further strengthening our global footprint and capabilities. Please refer to the updated Membership Directory included in this newsletter for the latest details.

Starting this month, we are delighted to introduce a new feature in our e-Magazine—Leadership Perspectives. Through this section, we will interview leaders from our member organizations, inviting them to share their insights on their countries, their companies, and the future of global logistics. Our objective is to bring diverse regional perspectives to our readers and create a platform for exchanging ideas that inspire innovation and collaboration across our network.

For this inaugural edition, we are privileged to feature Ms. Erica Da Silva of Atrax Logistics, South Africa. Erica shares her thoughts on South Africa's logistics infrastructure, its strategic role in supporting regional trade, and the exciting opportunities that lie ahead for both South Africa and the African continent. We hope you enjoy her thoughtful perspectives and optimistic vision for Africa's future.

In the coming months, we will be reaching out to many more of you, and we sincerely hope you will contribute your experiences, ideas, and viewpoints to make this section both informative and inspiring for logistics professionals across the globe.

Thank you once again for your continued trust, support, and commitment to making HCL Logistics Network stronger every day.

Warm regards,
Subrata Mukhopadhyay

HCL Logistics Network

HCL New Member — TEU SHIPPING AND FORWARDING GROUP

TEU SHIPPING AND FORWARDING GROUP

Perfection is an attitude



OVERVIEW

Established in 2004 and headquartered in Thessaloniki, Greece, TEU Shipping & Forwarding Group has evolved into a multinational logistics organization with a strong presence across Southeastern Europe and Asia.

Through 14 strategic locations and more than 250 logistics professionals, TEU combines international capabilities with dedicated local expertise, delivering complete end-to-end logistics solutions.

AT A GLANCE

2004

ESTABLISHED

14

LOCATIONS

250+

PROFESSIONALS

7

COUNTRIES

END TO END SOLUTIONS

OCEAN FREIGHT

ROAD FREIGHT

AIR FREIGHT

PROJECT

RAIL FREIGHT

SPECIAL TRANSPORTS

TIME CRITICAL

3PL

DISTRIBUTION

PERISHABLES

INSURANCE

CUSTOMS

OUR STRATEGIC NETWORK



OUR OPERATIONAL VOLUMES

OCEAN

75.000

TEUS/YEAR

ROAD

45.000

SHIPMENTS/YEAR

AIR

3.000

TONES/YEAR

LCL

55.000

CBM/YEAR

HCL New Member — TEU SHIPPING AND FORWARDING GROUP

TEU SHIPPING AND FORWARDING GROUP

Perfection is an attitude



TEU Shipping and Forwarding Group's commitment to quality, responsibility, and ethical business practices is reflected in its ISO Certifications, EcoVadis Silver Medal, ESG Transparency Award as a Leading Company, IATA accreditation and U.S. Federal Maritime Commission registered NVOCC status.

CERTIFICATIONS



ISO CERTIFICATIONS
27001, 14001, 9001, 45001



ECOVADIS
SILVER MEDAL



ESG
LEADING COMPANY



GREAT PLACE TO WORK
CERTIFIED IN GREECE



IATA
ACCREDITED AGENT

N.V.O.C.C.

NVOCC
U.S. REGISTERED NVOCC

Ethics, responsibility and quality are not boxes to be checked. They are embedded in our culture and guide the way we operate every day.

CONTACT

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Business Update — HCL, Brussels

Brussels Airport named Best Airport in Europe

Brussels Airport has been honoured with the AFLAS Award for **Best Airport in Europe**, a prestigious recognition that reflects the strength and dedication of the entire cargo community. Competing against major European hubs such as Amsterdam Schiphol, Frankfurt and Istanbul, Brussels Airport once again demonstrated the value of its collaborative cargo ecosystem.

This achievement belongs to the entire cargo community. It is thanks to the hard work, commitment and loyalty of our airlines, handlers, freight forwarders, logistics providers and all other partners that Brussels Airport continues to be recognised as a leading cargo gateway in Europe.

Unique cooperation between Brussels Airport, Liege Airport, and Ostend-Bruges Airport for digitalisation of cargo customs processes

Brussels Airport, Liege Airport, and Ostend-Bruges Airport are aligning their approaches to the new digital support system for cargo companies' customs processes. This is being coordinated by air cargo operator Air Cargo Belgium in collaboration with LGG Connect. Through the airports' community platforms, companies will be able to uniformly exchange customs declarations for import, export, and transit with Belgian customs. To enable this, the airports use the same principles and interfaces, each on their own platform. This unified approach will facilitate customs processes, further strengthening Belgium's position as a logistics hub for international trade. In the coming months, this unified approach will be developed and rolled out.

Today, air cargo companies still exchange part of the electronic customs messages with Customs and Excise through the Paperless Customs and Excise system. Meanwhile, the transition to MASP-C has been initiated, the European multi-annual strategic plan for the modernisation of customs. Within the framework of MASP-C, cargo companies will be able to smoothly follow the further digitalisation of customs processes at the European level through their airport's community platforms.

Specifically, air cargo companies will be able to submit their Temporary Storage Declarations digitally via a new portal on their airport's data platform: BRUCloud for the cargo community at Brussels Airport and LGG Tracking at Liege Airport. Both platforms will work in the same way for exchanging customs messages. They will also each be separately connected to electronic customs systems for further processing and follow-up of declarations. The customs office's counter notification is then sent back to the companies via the portal.

Business Update — HCL, Brussels

Unified approach increases efficiency of customs processes

The standardised approach not only leads to more efficient customs processes, but also strengthens Belgium's position as a logistics hub for international trade. Indeed, one uniform way of working across different airports will make it even easier and more attractive for foreign companies to import and export through Belgian airports.

Unique cooperation within Belgian aviation

To develop this new digital approach, Brussels Airport and Liege Airport are joining forces, a unique collaboration in the Belgian aviation sector. Ostend-Bruges Airport is also joining the initiative. The project is coordinated by Air Cargo Belgium, which represents the interests of cargo companies at Brussels Airport and LGG Connect, the Liege airport community organisation. In the coming months, the digital portal will be further developed to be operational before the end of 2026.

"Brussels Airport has been committed to the digitalisation of cargo processes for years. The development of this new digital integration is fully in line with our strategy to further strengthen the efficiency of air cargo operations through innovative and digital solutions. At the same time, we are contributing to a unified approach at the Belgian level, making Brussels Airport and our country even more interesting as a logistics hub for international trade," said **Arnaud Feist, CEO of Brussels Airport**.

"Thanks to its unique relationship with our operational stakeholders, Air Cargo Belgium enjoys the full confidence of both the General Administration of Customs & Excise (AAD&A) and our members. Our recent accession to the National Forum Steering Committee at the AAD&A confirms this mandate. This builds upon the cooperation agreement (BAC-ACB-AAD&A) of 2023 and the MoU we signed with our handlers in 2024, each time focusing on uniform, digital customs development for the entire air cargo sector," said **Freek De Witte, Director at Air Cargo Belgium**.

"This collaboration reflects our shared ambition to strengthen Belgium's position as a leading European logistics hub. At Liege Airport, we strongly believe in digital innovation and seamless cooperation across the cargo ecosystem to improve transparency, efficiency, and compliance in international trade flows. At Liege Airport, cargo is at the heart of our strategy. This joint initiative is a concrete step towards more efficient, transparent, and digitally enabled cargo operations across Belgium, benefiting our customers, partners, and authorities alike.", said **Laurent Jossart, CEO Liege Airport**.

Business Update — Jan Direct Ltd

BANGLADESH RMG EXPORTS FY2025-26 AT A GLANCE

Resilience in Challenging Times, Opportunities Ahead

Bangladesh's apparel exports showed resilience despite global headwinds, securing nearly US\$39 billion in FY2025-26.



KEY NUMBERS
FY2025-26



TOTAL RMG
EXPORTS
**US\$38.70
BILLION**



SHARE OF NATIONAL
EXPORTS
80.63%

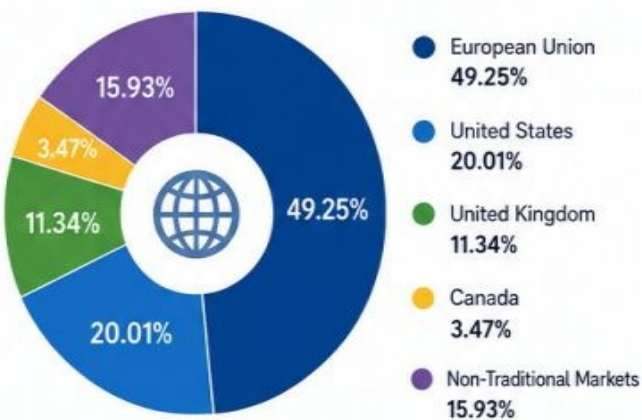


BANGLADESH'S
TOTAL EXPORTS
**US\$48.00
BILLION**



OVERALL
GROWTH
-1.64%

MAJOR MARKET SHARE



The EU remains our largest market, accounting for nearly half of Bangladesh's apparel exports.

EXPORT COMPOSITION



Business Enquiries: Ashiqur Rahman - Country Head

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Business Update — Windlog



We are proud to share another important milestone in our journey. Windlog has been recognized at the 30th Sindusfarma Quality Award, one of the most prestigious awards in the Brazilian pharmaceutical industry, honoring companies that stand out for excellence in service, quality, innovation, and commitment to the sector.



Receiving this recognition reflects the trust of our clients and partners and reinforces the daily dedication of our entire team to delivering safe, efficient logistics solutions aligned with the highest quality standards.

This achievement inspires us to continue evolving, investing in continuous improvement, and strengthening our commitment to excellence while contributing to the development of the pharmaceutical logistics supply chain.

Business Update — Windlog



"It is a great privilege to represent a company that continuously raises awareness, trains, and prepares its entire team to serve our clients with excellence, dedication, and commitment."

Debora Dorta
Pharma Account Specialist

"This award recognizes the commitment we make every day to excellence. It is an achievement for the entire Windlog team and an incentive to keep evolving and delivering our very best to our clients."

Klaus Steinhoff
CEO



This award is the result of teamwork and a shared commitment to excellence.

Contact Windlog's team of experts and get your questions answered.

Windlog is a certified company (ISO 9001, ISO 14001, EcoVadis and Authorized Economic Operator) with over 40 years of know-how in international logistics and operations on five continents.



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@windlog

Business Update — Codognotto



 **CODOGNOTTO**

Whatever the challenge, we create **bridges** between **countries**, **businesses**, and **people**. No matter how challenging a logistics request, we strive to make it possible.

CONNECTING DISTANCES

- 01 Road freight
- 02 Intermodal services
- 03 Air and Ocean freight
- 04 Logistics & warehousing solutions
- 05 Customs consultancy
- 06 Fairs and events services
- 07 Maghreb and North Africa market

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An exclusive interview with Erica Da Silva, Chief Operating Officer, Atrax Logistics, South Africa



Mr. Nicholas Parthesius
Managing Director



Ms. Erica Da Silva
Chief Operating Officer

"Africa's logistics development requires continued investment in infrastructure, technology, customs modernisation, and cooperation between industry, logistics providers, and government."

Erica Da Silva,
Chief Operating Officer



HCL: As a logistics leader in one of the most industrially developed countries in Africa, what key advantages does South Africa enjoy in terms of logistics infrastructure?

Erica Da Silva: South Africa benefits from one of the most mature logistics ecosystems on the African continent. Atrax Logistics actively leverages this infrastructure through our Johannesburg head office, Cape Town operations, Durban hub, and dedicated Africa Control Centre.

Our strength extends beyond access to the country's major ports, airports, road networks, and rail infrastructure. We integrate these networks through one accountable operating structure. Rather than relying on fragmented handovers or multiple intermediaries, our specialist teams manage freight from origin through to final destination, providing clients with consistency, visibility, and control throughout the supply chain.

HCL: How can South Africa further support its landlocked neighbouring countries by facilitating cargo movement through its ports?

Erica Da Silva: South Africa already plays a central gateway role for several landlocked neighbouring countries. However, improved port efficiency, border coordination, infrastructure investment, and corridor reliability would further strengthen this position.

At Atrax, we manage more than the port-to-port movement. Our teams actively coordinate the complete inland journey through route planning, cross-border execution, proactive communication, and shipment visibility. Through our Africa Control Centre and established in-country relationships, we provide landlocked markets with dependable end-to-end logistics support rather than simply access to a South African port.

HCL: What is the larger vision for Africa's economic and logistics development over the coming decade, both from South Africa's perspective and across the continent?

Erica Da Silva: The larger vision is a better-connected and more industrially developed Africa, supported by stronger intra-African trade and more integrated regional supply chains.

Atrax is already contributing to this development by providing logistics solutions across all 55 African countries and connecting African markets to key global trade lanes. We combine local market knowledge, established international partnerships, specialist operational teams, and multimodal capabilities to convert Africa's trade potential into practical and reliable cargo movement.

Africa's logistics development requires continued investment in infrastructure, technology, customs modernisation, and cooperation between industry, logistics providers, and government.

An exclusive interview with Erica Da Silva, Chief Operating Officer, Atrax Logistics, South Africa

HCL: How are the various industries shaping the logistics landscape in South Africa and Africa as a whole?

Erica Da Silva: Industries such as mining, manufacturing, energy, automotive, pharmaceuticals, aerospace, and e-commerce are fundamentally reshaping logistics requirements across South Africa and the broader African continent.

Atrax has structured its business around these requirements. We currently manage air, sea, and road freight, project cargo, dangerous goods, time-critical shipments, warehousing, customs clearance, and industry-specific logistics solutions through our specialist teams.

Our operating model adapts the logistics solution to the cargo, industry, destination, and urgency rather than applying a standardised, one-size-fits-all approach.

HCL: How has the recent West Asia crisis impacted South Africa's international trade and supply chains?

Erica Da Silva: The recent West Asia crisis has placed additional pressure on international shipping routes, transit times, freight costs, capacity availability, and supply chain predictability.

Atrax actively manages these challenges through continuous shipment monitoring, proactive client communication, alternative routing assessments, contingency planning, and disciplined operational control. This allows our clients to understand potential disruptions early and make informed decisions regarding stock planning, production requirements, and delivery commitments.

HCL: South Africa has maintained close relations with Russia despite the ongoing geopolitical situation. What impact has this had on trade and logistics, and how is your organisation managing these challenges?

Erica Da Silva: South Africa has generally maintained diplomatic communication and engagement with a broad range of countries, including Russia. However, there is not always a clear and decisive national framework governing how South African businesses should approach trade involving sanctioned countries.

The South African government's diplomatic position is different from the commercial, banking, insurance, and compliance obligations that apply to private companies such as Atrax. Regardless of South Africa's political relationship with Russia, Atrax must comply with the requirements imposed by international banking institutions, insurers, shipping lines, airlines, overseas partners, and applicable sanctions regimes.

As a result of the ongoing war and current sanctions environment, Atrax presently treats Russia as a country with which we cannot conduct trade. This position protects our clients, banking relationships, international partnerships, and regulatory standing.

All shipments involving sanctioned or high-risk jurisdictions are assessed through a strict compliance process. We do not proceed with movements where sanctions exposure, payment restrictions, routing limitations, or legal uncertainty creates an unacceptable risk.

HCL: Over the past decade, the South African Rand has experienced a relatively moderate depreciation. How has this influenced South Africa's import economy and international trade?

Erica Da Silva: The depreciation of the Rand has increased the cost of imports and placed additional pressure on landed costs, inventory planning, working capital, and pricing stability.

Atrax assists clients in managing these pressures through efficient routing, shipment consolidation, accurate landed-cost planning, improved transit-time visibility, and the reduction of avoidable logistics expenses. While logistics providers cannot control currency movements, effective supply chain management can reduce unnecessary costs and improve predictability in a volatile exchange-rate environment.

An exclusive interview with Erica Da Silva, Chief Operating Officer, Atrax Logistics, South Africa

HCL: Which other African countries do you believe currently enjoy certain logistics advantages over South Africa, and in what areas?

Erica Da Silva: Certain African countries have developed advantages in specific areas, including faster port reform, more streamlined digital customs processes, improved corridor access, and strategic proximity to particular international trade routes.

South Africa nevertheless remains one of the continent's most developed and strategically important logistics hubs. Through our operations across Africa, Atrax regularly compares port performance, border processes, infrastructure, routing options, and local operating conditions.

This continental experience allows us to design logistics solutions based on the practical realities of each country rather than assuming that one routing model will work across every African market.

HCL: How is digitalisation transforming the logistics industry in South Africa and across Africa?

Erica Da Silva: Digitalisation is already transforming logistics by improving shipment visibility, reducing manual intervention, increasing data accuracy, and accelerating operational decision-making.

Atrax is actively investing in integrated systems, automated processes, client visibility tools, digital communication platforms, and operational reporting. These systems support faster response times, improved shipment control, stronger compliance, and more accurate information for our clients.

Across Africa, digital tools are improving tracking, customs coordination, document management, and communication across supply chains that frequently involve multiple countries, borders, and service providers.

HCL: Would you like to share Atrax's plans for future growth and expansion?

Erica Da Silva: Atrax is already expanding its reach, strengthening its specialist service offering, and deepening its presence across Africa and key international trade lanes.

Our growth is centred on scaling the capabilities we have already established, including our Africa Control Centre, time-critical logistics, project cargo, aerospace solutions, customs expertise, warehousing, e-commerce fulfilment, and multimodal freight services.

As a boutique but well-established logistics company, our growth remains controlled, client-focused, and operationally disciplined. We continue to provide hands-on service, specialist execution, and one accountable point of contact as the business expands.

HCL: What are your long-term expectations from the HCL Logistics Network?

Erica Da Silva: Atrax's long-term expectation of the HCL Logistics Network is a commercially meaningful relationship based on collaboration, trusted partnerships, shared market intelligence, and mutual business growth.

We already contribute extensive African logistics knowledge, operational capability, and access to markets across the continent. In return, the network strengthens our global reach and connects us with reliable international partners who share our commitment to service and accountability.

The value of a logistics network lies in practical cooperation, qualified opportunities, reliable execution, and the ability of members to support one another across their respective markets."

Erica is a Singer, Song Writer, Performer and loves everything about Music

Change Management for Hyperion ARCS Netting

Overview of the To Be Process

CNC will share required **SOA format** in which Netting participants will have to share their data (O/s AR+AP at invoice level). On receipt of the SOA from Netting participants, CNC will then upload these SOA a shared file folder where, **EPM** will automatically process the file & then Records will match with counter party books. **NC will share required SOA format in which Netting participants will have to share their data (O/s AR+AP at invoice level). On receipt of the SOA from Netting participants, CNC will then upload these SOA a shared file folder where, EPM will automatically process the file & then Records will match with counter party books.**

Data would be processed as and when data file (SOA template) would be placed in the shared folder for initial upload and changes. Post processing, matching report will be shared

We are currently planning to have 4 pre reporting and 1 final reporting to be executed during One ARCS Hyperion Netting cycle. The number of pre-cycles can be increased or decreased by CNC as and when required.

Basis matching done in **EPM** system, Netting Participants will receive **MATCHED**, **SUGGESTED MATCH** and **UNMATCHED** report at invoice level during all the netting cycles (Pre & Final run)

Basis Pre Reports shared by CNC, Netting Participant can perform their Follow-up with counter parties on their **SUGGESTED MATCH** and **UNMATCHED** transactions, They can add approved AP invoices in **SOA template** & follow-up with counter parties for their unapproved AR invoices as mentioned in unmatched report. For Next Pre-run or Final Run, Netting participants will have to share their Revised **SOA template** CNC and the same will be uploaded in Replace Mode for the participant's complete data. If CNC doesn't receive **Revised** version of your SOA then last received version in that month Netting will be considered for matching.

On Final day of the run, Final Matched Transactions and Final Netting Settlement report will be shared by CNC via e-mail.

Netting Participants will book manual netting vouchers in their ERP as being done earlier, based on the Final Netting Settlement report shared by CNC. Settlement should be done "To / By" CNC as per amount mentioned in Settlement Report & Dates mentioned in Netting Calendar.

Change Management for Hyperion ARCS Netting

HYPERION BENEFITS

- Automated & Transparent Invoice approval process
- Dispute resolution at invoice level
- Proper Audit trail at invoice level for Balance confirmation
- Auto matching/ confirmation & auto Netting Journal booking
- No more holding back of approved invoices

FAQ's

Q1. How would I know if I made a mistake in the manual Excel upload template?

Ans: In Manual Excel SOA Template we have given Instructions on “How to fill Excel SOA” Users can read those Instructions carefully before updating SOA. Also we have develop a macro within SOA template which can validate SOA for all possible human errors and provide error log to users which enable them to correct their mistakes.

Q2. Do I need to control use of any special characters in the manual Excel upload template?

Ans: Yes, You can not use special characters like comma (,) & semi colon (;) anywhere in excel SOA template. Also you should not keep any single cell blank if you have use any invoice line. If there is no information to provide then you can use “NA”

Q3. What if the payable is not booked at all or payable is booked wrongly?

Ans: If any payable invoice is Approved but you have not mentioned in your initial SOA then you can add that invoice in your Revised SOA & share that with CNC in order to match that invoice in next Pre/Final Run. If you have booked any

Receivable or Payable invoice incorrectly then you need to correct that in your ERP system as well as in Revised SOA & share correct data with CNC in order to match those invoices in next Pre/Final Run

Q4. Will “Data Confidentiality” will be maintained during this Netting process?

Ans: Yes, 100% This Hyperion Netting Activity will be carried out by 3rd party vendor & Your Receivable & Payable data will not be shared within Network. In Pre & Final Reporting as well you will receive only those transactions data which is either in your books & in your counterparty books (which related to your office only) Hence Pls. be 100% assure about “Data Confidentiality”

HOLIDAYS around THE WORLD

Country	Date	Holidays
Switzerland	1st Aug	National Day
Canada	3rd Aug	Civic holiday
Ireland	4th Aug	August Bank Holiday
Bangladesh	5th Aug	July Uprising Day
Peru	6th Aug	Battle of Junin
South Africa	10th Aug	National Women's Day
Japan	11th Aug	Mountain Day
Latvia	11th Aug	Mountain Day
Australia	12th Aug	Closed – Royal Show - BNE only
Maldives	14th Aug	National Day
Chile, Poland, Portugal, Greece, Lebanon, France, Italy, Lithuania, Germany, Cyprus, Belgium	15th Aug	Assumption Day
India	15th Aug	Independence Day
Maldives	16th Aug	National Day Holiday
Korea	17th Aug	National Liberation Day
Philippines	21st Aug	Ninoy Aquino Day
UAE	24th Aug	Ph Muhammad's Birthday
Doha	24th Aug	Eid-Al-Adha
Bahrain	24th Aug	Eid -Al-Fitr
Oman, Jordan	25th Aug	Mawlid
Maldives, Lebanon	25th Aug	Prophet Muhammad's Birthday
Bangladesh	26th Aug	Eid-e-Milad un-Nabi
Syria	26th Aug	The Prophet's Birthday (tentative)
Egypt	26th Aug	Prophet Muhammad's Birthday
Srilanka	27th Aug	Nikini Full Moon Poya Day
Georgia	28th Aug	Day of the Assumption of Mary
Philippines	29th Aug	National Heroes Day
Peru	30th Aug	Saint Rose of Lima Day
Turkey	30th Aug	Victory Day
UK	31st Aug	Summer bank holiday

Our Members

Sr#	COUNTRY	MEMBERS
1	Albania	INTEREUROPA GLOBAL LOGISTICS SERVICE
2	Algeria	ECU-LINE ALGERIE SARL
3	Argentina	INTERNATIONAL MOVING CARGO SRL
4	Australia	CARGO TRANSPORT SYSTEMS AUST PTY LTD
5	Australia	3SIXTY GLOBAL LOGISTICS P/L
6	Austria	LAC LOGSPED AIR CARGO
7	Bangladesh	CRYSTAL EXPRESS LTD
8	Bangladesh	JAN DIRECT LTD
9	Belarus	VIM AGENTUR PE
10	Belgium	HCL LOGISTICS N.V.
11	Bosnia & Herzegovina	INTEREUROPA RTC D.D. SARAJEVO
12	Bosnia & Herzegovina	TEU SHIPPING AND FORWARDING BOSNIA D.O.O.
13	Brazil	BRAZIL WIND LOGISTICS AG INT CARGAS LTDA
14	Brunei	B.T. FORWARDING SDN BHD
15	Bulgaria	TEU BURLGARIA LLC
16	Cambodia	POWER LOGISTIC SERVICES (CAM) PTE LTD
17	Canada	ECU WORLDWIDE (CANADA) INC
18	Chile	ECU WORLDWIDE (CHILE) S.A.
19	Chile	TTSA SPA
20	China	PREMIERE LOGISTICS (SHANGHAI) LTD.
21	China	PANDA CARGO (GUANGZHOU) LIMITED
22	China	EASTRONG INTERNATIONAL LOGISTICS CO.,LTD.
23	China	ALLCARGO LOGISTICS CHINA LTD.
24	Colombia	ECU WORLDWIDE (COLOMBIA) S.A.S.
25	Croatia	INTEREUROPA D.O.O.
26	Cyprus	ECU WORLDWIDE (CYPRUS) LTD.
27	Cyprus	GEZAIRI TRANSPORT LTD
28	Denmark	ITS - INDEPENDENT TRANSPORT & SHIPPING A/S
29	Dominican Republic	INTERTRANS S.A.
30	Ecuador	ECU WORLDWIDE (ECUADOR) SA
31	Egypt	ECU WORLDWIDE EGYPT LTD.
32	Egypt	KDM GLOBAL LOGISTICS
33	El Salvador	FLAMINGO LINE EL SALVADOR S.A. DE C.V.

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Our Members

Sr#	COUNTRY	MEMBERS
34	Estonia/Estland	VIM AGENTUUR AS
35	Ethiopia	MELEKH LOGISTICS
36	Finland	ITS INDEPENDENT TRANSPORT & SHIPPING OY AB
37	France	PROLINAIR
38	Georgia	GEZAIRI BRANCH IN GEORGIA
39	Germany	M&M AIR SEA CARGO GMBH
40	Ghana	ELWA GHANA LIMITED
41	Greece	HARLAS INTERNATIONAL TRANSPORT S.A.
42	Greece	TEU SHIPPING AND FORWARDING SA
43	Guatemala	FLAMINGO LINE DE GUATEMALA DBA ECU WORLDWIDE
44	Hong Kong	PREMIERE LOGISTICS (HKG) LTD.
45	Hong Kong	PANDA CARGO LIMITED
46	Iceland	TVG-ZIMSEN LTD
47	India	CCI WORLDWIDE LOGISTICS PRIVATE LIMITED
48	Indonesia	PT PREMIERE LOGISTICS INDONESIA
49	Indonesia	PT. KARGOSMART GLOBAL INDONESIA
50	Iraq	AL RASHED UNITED FOR SHIPPING SERVICES CO
51	Iraq	GEZAIRI TRANSPORT IRAQI CO.
52	Ireland	IPS GROUPAGE SERVICES LTD
53	Israel	OSHFIR CUSTOMS & FORWARDING AGENCY – IMPORT & EXPORT LTD
54	Israel	MAYAN LOGISTICS (1977) LTD
55	Italy	BFG BEST FOR GOODS SRL
56	Italy	EXPRESS S.R.L.
57	Ivory Coast	ECU WORLDWIDE CÔTE D'IVOIRE
58	Japan	JAPAN VAN LINES CO LTD
59	Japan	KONAPON CORPORATION
60	Japan	KARGOSMART GLOBAL JAPAN LTD
61	Jordan	LEVANT SHIPPING AND TRANSIT LTD CO (GEZAIRI TRANSPORT)
62	Kenya	ECU WORLDWIDE (KENYA) LTD.
63	Korea	BFL CO., LTD.
64	Kosovo	INTEREUROPA KOSOVA L.L.C.
65	Kuwait	AL RASHED INTERNATIONAL SHIPPING CO K.S.C.C

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Our Members

Sr#	COUNTRY	MEMBERS
66	Latvia	VIM AGENTUUR SIA
67	Lebanon	GEZAIRI TRANSPORT SAL
68	Libya	HUDHUD WORLDWIDE LOGISTICS
69	Lithuania	VIM AGENTURA UAB
70	Macau	WORLD FREIGHT (SHIPPING AND TRANSPORT) AGENCY LTD
71	Macedonia	INTEREUROPA D.O.O. SKOPJE
72	Malaysia	WORLDGATE EXPRESS SERVICES SDN BHD
73	Malaysia	KARGOSMART GLOBAL (M) SDN BHD
74	Maldives	SUPER LOGISTICS PVT LTD.
75	Mali	NATIONAL TRANSIT
76	Malta	PALM SHIPPING AGENCY LTD
77	Mauritius	ARIVA LOGISTICS (MAURITIUS) LTD
78	Mexico	ECU WORLDWIDE MEXICO
79	Mexico	ASIAPAC LOGISTICS MÉXICO S.A. DE C.V.
80	Montenegro	INTEREUROPA LTD CO AD ZETATRANS CRNA GORA
81	Morocco	ECU WORLDWIDE MOROCCO S.A.
82	Nepal	CRATER PVT LTD
83	Netherlands	RIF Europe BV
84	New Zealand	3SIXTY GLOBAL LOGISTICS LIMITED
85	Norway	ITS - INDEPENDENT TRANSPORT & SHIPPING AS
86	Oman	EXPRESS FREIGHT SERVICE LLC
87	Pakistan	ECU WORLDWIDE PAKISTAN (PVT) LTD.
88	Panama	ECU WORLDWIDE (PANAMÁ)
89	Paraguay	ECU WORLDWIDE (PARAGUAY) S.A.
90	Peru	TRANSLOGISTICS S.A.C.
91	Philippines	NETWORKX GLOBAL LOGISTICS, INC.
92	Philippines	KARGOSMART GLOBAL CORP
93	Poland	ECU WORLDWIDE POLSKA SP. Z.O.O.
94	Poland	RGW EXPRESS SP. Z O.O
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96	Portugal	CODOGNOTTO PORTUGAL LDA
97	Puerto Rico	ECU WORLDWIDE PR

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101	Romania	TEU SHIPPING AND FORWARDING ROMANIA SRL
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103	Senegal	LOGSER GROUP
104	Serbia	INTEREUROPA A.D. LOGISTICS SERVICE
105	Serbia	TEU SHIPPING AND FORWARDING D.O.O.
106	Seychelles	M&C Aviation (Seychelles) Ltd
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108	Slovenia	INTEREUROPA LTD CO
109	South Africa	ATRAX LOGISTICS SA PTY LTD
110	South Africa	ECU WORLDWIDE SOUTH AFRICA (PTY) LTD.
111	Spain	JUNIOR FREIGHT FORWARDING SL
112	Sri Lanka	ECU WORLDWIDE LANKA PVT LTD.
113	Sweden	ITS - INDEPENDENT TRANSPORT & SHIPPING AB
114	Switzerland	GLOBAL TRAFFIC LTD
115	Syria	GEZAIRI TRANSPORT
116	Taiwan	ORIENTAL POWER LOGISTIC CO. LTD OPL
117	Tanzania	ALLCARGO TANZANIA LIMITED
118	Thailand	KARGOSMART GLOBAL COMPANY LIMITED
119	Tunisia	ECU LINE TUNISIE SARL
120	Turkey	FRATELLI COSULICH TASIMACILIK HIZMETLERI LTD STI
121	Turkey	ASIAPAC TURKEY TASIMACILIK A.S.
122	Turkey	GEZAIRI TRANSPORT NAKLIYAT VE TICARET A.S.
123	Uganda	DIAMOND SHIPPING SERVICES LTD
124	Uganda	ECU WORLDWIDE UGANDA LIMITED
125	Ukraine	VIM AGENTUR LLC
126	U.A.E.	ECU LINE MIDDLE EAST LLC
127	United Kingdom	RIF WORLDWIDE PLC
128	Uruguay	DEOLIX S.A.
129	USA	ECU WORLDWIDE USA
130	USA	KARGOSMART GLOBAL USA INC
131	Uzbekistan	ASIA PAC
132	Venezuela	E.L.V. MULTIMODAL CA
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